



RANCHO MURIETA COMMUNITY SERVICES DISTRICT

15160 Jackson Road, Rancho Murieta, CA 95683

Office - 916-354-3700 * Fax - 916-354-2082

IMPROVEMENTS COMMITTEE

(Directors Randy Jenco and Bill Gere)

Special Meeting

September 8, 2026, at 10:00 a.m.

All persons present at District meetings will place their cellular devices in silent and/or vibrate mode (no ringing of any kind). During meetings, these devices will be used only for emergency purposes and, if used, the party called/calling will exit the meeting room for conversation. Other electronic and internet enabled devices are to be used in the "silent" mode. Under no circumstances will recording devices or problems associated with them be permitted to interrupt or delay District meetings.

AGENDA

1. Call to Order

2. Comments from the Public

If you wish to speak during Comments from the Public or would like to comment regarding an item appearing on the meeting agenda, please complete a public comment card and submit to the Board Secretary prior to Public Comments.

3. Improvements Staff Report

- A. *Discussion Item* New Water Tank Process
- B. *Discussion Item* Rio Oso Storage Tank Rehab Process
- C. *Discussion Item* CIA Ditch Guniting Scope
- D. *Discussion Item* Purchase/Lease Backhoe
- E. *Discussion Item* Contractor vs Employee Analysis and Cost Benefit Discussion
- F. *Discussion Item* MEC Culvert Update
- G. *Discussion Item* Fire Flow Fees
- H. *Discussion Item* Wastewater Plant Filter Bed Rehab

4. Director and Staff Comments/Suggestions

5. Adjournment

"In accordance with California Government Code Section 54957.5, any writing or document that is a public record, relates to an open session agenda item and is distributed less than 24 hours prior to a special meeting, will be made available for public inspection in the District offices during normal business hours. If, however, the document is not distributed until the regular meeting to which it relates, then the document or writing will be made available to the public at the location of the meeting."

In compliance with the Americans with Disabilities Act if you are an individual with a disability and you need a disability-related modification or accommodation to participate in this meeting or need assistance to participate in this teleconference meeting, please contact the District Office at 916-354-3700 or dfleet@rmcsd.com. Requests must be made as soon as possible.

Note: This agenda is posted pursuant to the provisions of the Government Code commencing at Section 54950. Posting location is District Office. The date and time of this posting is September 4, 2026, at 3:00 p.m.

MEMORANDUM

Date: September 08, 2026

To: Improvements Committee

From: Travis Bohannon, Chief Plant Operator

Subject: Monthly Improvements Committee Updates

A. New Water Tank Process

Discussion regarding the potential new water storage tank has continued without a clear path forward. Before further decisions are made, the Improvements Committee should review and recommend the District's required storage capacity based on the District Engineer's modeling. Once the tank size is established, the Committee should evaluate potential locations so the permitting process can begin. In my opinion, our District Engineer has told us several times the numbers that he has modeled, and it is my recommendation that these numbers be discussed and finalized and a recommendation be sent to the Board for consideration and approval.

B. Rio Oso Storage Tank Rehab Process

Recent inspections have determined that the Rio Oso Storage Tank requires rehabilitation. Because the project will involve significant planning and coordination, staff is bringing this matter to the Improvements Committee to begin discussing the necessary scope of work, operational considerations, potential costs, and next steps.

C. CIA Ditch Gunite Scope

Last month, another failure occurred in the CIA ditch near the wooden bridge and was repaired. Due to the number of previous repairs in this area, applying gunite is recommended to provide a more durable solution. The District is responsible for one-third of the repair costs; however, because this work was not included in the current budget, staff recommends completing only the minimum necessary gunite repair at this time and considering a larger project as part of next year's budget.

D. Purchase/Lease of New backhoe:

See attached Quotes.

E. Contractor vs Employee Analysis of Cost Benefit Discussion.

Due to the District's ongoing costs for outside contractors, it may be more cost-effective to hire permanent employees for certain functions rather than continuing to rely exclusively on outside contractors. Staff recommends beginning this discussion by evaluating the feasibility, costs, and potential benefits of hiring permanent staff and purchasing equipment in order accomplish work with our in house staff.

F. MEC Culvert Update

Staff will give a verbal response to the MEC culvert repair.

G. Fire Flow Fees

See attached Memorandum.

H. Wastewater Plant Filter Bed Rehab

Staff is working on RFP's and once received will bring to the Improvements Committee for further discussion.

MEMORANDUM

To: Special Improvements Committee

From: Corey Carskaddon, Utility Supervisor

Date: September 8, 2026

Subject: Recommendation for Purchase of Replacement Caterpillar Backhoe

Purpose

The purpose of this memorandum is to recommend that the District purchase a new Caterpillar Backhoe to replace the District's current 2010 backhoe. The existing unit has become increasingly costly to maintain and has required significant repair and rental expenditures, creating both financial and operational concerns for the District.

Background

Over the past two years, the District has spent **more than \$50,000 on repairs and rental equipment** associated with the current backhoe. The District has now been quoted approximately **\$22,000 in additional recommended repairs** to keep the existing unit operating.

While these repairs may extend the useful life of the current backhoe in the short term, continued investment in an aging unit carries an increasing risk of additional breakdowns, repair costs, and rental expenses. Given the amount already spent, along with the latest repair it is staff's recommendation for the District to consider replacing the equipment rather than continuing to invest in an aging asset.

Recommendation

I recommend that the District purchase a new **Caterpillar Backhoe for \$185,747.93**. The purchase proposal also provides a **two-year lease option at \$92,917.49, plus one stub payment of \$101**.

The Caterpillar unit provides several advantages over continuing to operate and repair the District's existing backhoe, including:

- New equipment with **manufacturer warranty coverage**;
- Improved reliability and reduced risk of unexpected equipment downtime;
- Reduced dependence on rental equipment;
- Strong reliability and resale characteristics compared with other manufacturers considered; and
- A substantially longer expected useful life is more than the District's current 2010 backhoe.

The District has already spent more than \$50,000 during the past two years on repairs and rentals. With another \$22,000 in recommended repairs, the District could soon have more than **\$72,000 in recent repair and rental expenditures** without obtaining the benefits of a new, warranted piece of equipment.

Purchasing a new backhoe would allow the District to redirect those resources toward a dependable long-term asset rather than continuing the cycle of repairs and rentals.

Proposed Funding Strategy

The District currently has **\$141,000 approved in the 2026/2027 fiscal year** and an additional **\$127,408.53 identified over the following five years** for the Combination Truck.

The Combination Truck has not yet been ordered and is currently delayed due to ongoing Union negotiations concerning job specifications and licensing requirements. Given the uncertainty surrounding the timing of that purchase, I recommend that the District consider utilizing the currently approved capital funds to address the more immediate need for a replacement backhoe.

Under this approach, the District could apply the **\$141,000 currently approved for the Combination Truck** toward the new Caterpillar Backhoe. The approximately **\$48,082.51 in remaining CIP funds** could roll forward into the next fiscal year, subject to the District's normal budget and CIP approval processes, to help address the remaining cost of the backhoe.

At the same time, the District could begin budgeting for the Combination Truck in the next fiscal year and continue to plan for that purchase once the Union negotiations and related job specification and licensing requirements have been resolved.

The additional **\$127,408.53 identified over the following five years** for the Combination Truck provides the District with a longer-term funding framework that can be reassessed as the project moves forward. This strategy would allow the District to address an immediate equipment reliability issue while continuing to preserve the long-term objective of acquiring a Combination Truck.

Financial and Operational Benefits

This recommendation is intended to be a responsible use of District resources and to reduce the financial uncertainty associated with the current backhoe.

The District has already experienced substantial costs from the current unit, including:

- **More than \$50,000** in repairs and rentals over the past two years;

- An additional **approximately \$22,000** in recommended repairs; and
- Continued risk of future breakdowns, repairs, downtime, and rental expenses.

A new Caterpillar Backhoe would provide the District with the reliability of new equipment, warranty protection, and a more predictable maintenance outlook. It would also reduce the operational disruption that can occur when essential equipment is unavailable and a rental unit must be secured.

Rather than spending another \$22,000 on an aging backhoe with an uncertain remaining service life, the District would be applying available capital resources toward a new asset that can serve the District for many years.

Conclusion

The District's current 2010 backhoe has reached a point where continued repairs and rentals are becoming increasingly costly. With more than \$50,000 spent during the past two years and another approximately \$22,000 in recommended repairs, replacing the unit is a prudent consideration from both a financial and operational standpoint.

The proposed **\$185,747.93 Caterpillar Backhoe**, with a two-year lease option of **\$92,917.49 plus one \$101 stub payment**, provides the District with a reliable, warranted replacement while reducing the District's exposure to continued repair and rental costs.

Utilizing the **\$141,000 currently approved for the Combination Truck**, allowing approximately **\$48,082.51 in remaining CIP funds to roll forward**, and continuing to budget for the Combination Truck in the next fiscal year provides a practical path forward. This approach addresses the District's immediate equipment needs while maintaining the long-term goal of purchasing a Combination Truck once the Union negotiations and associated job specification and licensing issues are resolved.

I respectfully recommend that the Board Improvements Committee support the purchase of the new Caterpillar Backhoe and recommend that the appropriate District governing body approve the purchase and associated funding strategy.

August 26, 2026

RANCHO MURIETA COMMUNITY SERVICES DISTRICT
Account # 4655900
PO BOX 1050
RANCHO MURIETA, California 95683 1050
Attention: Corey Carskaddon

New Caterpillar Model: 420 Backhoe Loader with all standard equipment in addition to the additional specifications listed below:

YEAR: 2025 (ONE CURRENTLY IN STOCK)
SMU: 4
ADDITIONAL SPECIFICATIONS

Reference #	Description of Material and Equipment	Reference #	Description of Material and Equipment
542-7992	420 BACKHOE LOADER 21,000 LBS	540-2298	STANDARD RADIO (12V)
544-0883	ENCLOSED CAB, DELUXE	611-0339	SEAT, DELUXE FABRIC
542-7774	HYDRAULICS, MP, 6FCN/8BNK, ST	542-7810	AC / HEAT
544-1066	PT, 4WD/2WS, POWERSHIFT	545-5048	DISPLAY, TOUCH SCREEN
543-4284	EXTENDABLE STICK (14FT)	491-6736	WORKLIGHTS (8) LED LAMPS
379-2161	TIRES, 12.5 80/19.5L-24, GY	206-1748	BELT, SEAT, 3" SUSPENSION
9R-6007	STABILIZER PADS, FLIP-OVER	337-9696	COUNTERWEIGHT, 1015 LBS
337-7436	CAT MULTI PURPOSE BUCKET 1.3YD3	551-6453	AUTOMATIC RIDE CONTROL
9R-5321	CUTTING EDGE, TWO PIECE	382-2499	EXTERNAL MIRRORS, BOTH SIDES
542-7780	CAT C3.6 ENGINE 101 HP (82KW) TIER 4 FINAL	353-1389	GUARD, STABILIZER
548-1231	AUXILLARY HYDRAULIC LINES, COMBINED FUNCTION	567-5090	AUTO-UP STABILIZERS
456-3390	AUX LINE COUPLING, QUICK DISCONNECTS THREADED	423-7607	PLATE GROUP - BOOM WEAR
551-6940	COLD WEATHER PACKAGE, 120V	639-4880	PRODUCT LINK, CELLULAR, PLE643
420 SUB TOTAL:	\$191,419.00	SOURCEWELL 420 DISCOUNT 22% Off	-\$42,112.18
557-6228	AUTO SHIFT TRANSMISSION KIT (WILL NEED TO INSTALL)	282-5409	CAT HYDRAULIC THUMB FOR BACKHOE, \$6,563.00
544-1901	CAT PIN LOCK (WAIN ROY STYLE) COUPLER	274-5837	CAT BACKHOE THUMB TINES, C2 \$497.00 (TINES MESH WITH PIN LOCK COUPLER & 12", 16", 18", & 36" BUCKETS)
CAT ATTACHMENTS SUB TOTAL:	\$12,213.00	SOURCEWELL WORKTOOL DISCOUNT 15% Off	-\$1,831.95
317900082	WAINROY 1/4 YARD 30" DITCH CLEANING BUCKET (WILL NEED TO ORDER, ETA 4-5 WEEKS)	OPEN MARKET ITEM:	\$2,600.00

WARRANTY INFORMATION

Standard Warranty:	Premier Warranty (Bumper to Bumper) 12 Months / Unlimited Hours
Extended Warranty:	Powertrain & Hydraulics Warranty 84 Months / 4,500 Hours Which Ever Occurs First
CSA	Dry Parts Filter Kit - 24 Months/1,000 Hours (2 Years Vision Link Access Included)

List Price	\$203,632.00
Sourcewell Member Discount	-\$43,944.13
Delivery, EIN Decals, Extended Warranty, Freight, Fuel, Install Thumb, Install Auto Shift, Prep For Delivery	\$10,100.00
Wainroy 30" Ditch Cleaning Bucket	\$2,600.00
Rancho Murieta Community Services Discount Sell Price	\$172,387.87
Sales Tax (7.75%)	\$13,360.06
After Tax Balance	\$185,747.93

THIS QUOTE IS BASED ON CURRENT INVENTORY PRICING. PRICE AND AVAILABILITY SUBJECT TO CHANGE

Sourcewell Contract # 020223-CAT 2026

F.O.B/TERMS: 15160 Jackson Road Rancho Murieta, CA 95683

STANDARD EQUIPMENT

BOOMS, STICKS, AND LINKAGES - BACKHOE - - 14'4" Center pivot backhoe - - Boom and swing transport locks - - Pilot operated backhoe and - electro hydraulic stabilizer controls - - Street type stabilizer shoes - - Anti-drift hydraulics (boom, stick, - and E-stick) - - Cat Cushion Swing(tm) system - **LOADER** - - Single Tilt Loader - - Lift cylinder Lockout brace - - Self-leveling loader with single lever control - - Return-to-dig (automatic bucket positioner) - - Transmission neutralizer switch - - Bucket level indicator -

POWERTRAIN - - Water separator - - Thermal starting aid system - - Dry type axial seal air cleaner with - integral precleaner - - Automatic dust ejection system - - Filter condition indicator - - Hydraulically boosted multi-plate - wet disk brake with dual pedals & interlock - - Differential lock - - Torque converter - - Transmission-four speed manual shift - - Neutral safety switch - - Spin-on filters for - Fuel - Engine oil - Transmission oil - - Outboard Planetary Rear Axles - - Diesel particulate filter - - Hydrostatic power steering

HYDRAULICS - - Pilot hoe and mechanical loader controls - - Load sensing, variable flow system - with 43 gpm (162 L/min) axial piston pump - - 6 micron hydraulic filter - - Caterpillar XT-3 hose - - Hydraulic oil cooler - - Pilot control shutoff switch - - Flow-sharing hydraulic valves - - Hydraulic suction strainer -

ELECTRICAL - - 12 volt electrical start - - Horn, front and rear - - Backup alarm - - Hazard flashers/turn signals - - Halogen head lights (2) - - Halogen rear flood lights (2) - - Stop and tail lights - - Audible system fault alarm - - Key start/stop system - - 850 CCA maintenance free battery - - Battery disconnect switch - - External Power Receptacle (12v) - - Diagnostic ports for engine and - machine Electronic Control Modules

OPERATOR ENVIRONMENT - - Interior rearview mirror - - ROPS canopy, Rear Fenders - - 2-inch retractable seat belt - - Tilt steering column - - Steering knob - - Hand and foot throttle - - Automatic Engine Speed Control - - One Touch Low Idle - - Floor mat and Coat Strap - - Lockable storage area - - Air suspension seat -

FLUIDS - - Antifreeze - Extended Life Coolant -20F (-30C) -

OTHER STANDARD EQUIPMENT - - Standard Storage Box - - Transport tie-down points - - Ground line fill fuel tank with - 42.3 gal capacity & 5 gal - diesel exhaust fluid - - Rubber impact strips on radiator guard - - Safety Manual - - Operations and Maintenance Manual - - Lockable hood - - Tire Valve Stem Protection

This quote is good for (10) days. Any machine quoted outside of HOLT of CALIFORNIA's inventory is subject to revision All quotes are subject to credit approval and prior sale. Any quoted interest rates are subject to change without notice. Quote is void unless machine is delivered, and remains, within HOLT of CALIFORNIA's Dealership territory for two years or unless the machine has at least 1000 hours if delivered outside of Holt's territory.

THE ADDITIONAL TERMS AND CONDITIONS ON THE REVERSE SIDE ARE PART OF AND INCORPORATED IN THIS AGREEMENT. THIS AGREEMENT SHALL NOT BE CONSIDERED ENFORCEABLE UNTIL ACCEPTED BY HOLT AND EXECUTED BY ITS OFFICE. ANY INDIVIDUAL SIGNING THIS AGREEMENT REPRESENTS AND WARRANTS THAT HE/SHE IS AT LEAST 18 YEARS OLD AND HAS THE AUTHORITY TO BIND CUSTOMER TO THE TERMS OF THE AGREEMENT.

Accepted by _____

Date, _____

(Please Print)

Signature _____

Sincerely,
Jake Sclater
Territory Manager
Holt of California
jsclater@holtca.com
Cell: 916-240-2814



Caterpillar Financial Services Corporation

Finance Proposal

CUSTOMER

Name: RANCHO MURIETA COMMUNITY
SERVICES DISTRICT

Address _____
City _____
State _____

Good if: _____
Acknowledged by _____ Sep-26-2026
Funded by _____ Sep-26-2026

DEALER

HOLT OF CALIFORNIA H200
Sales person _____ Sclater H200, Jacob
Dealer contact _____ Rachel Bijold H200
Telephone _____

Quote number _____ 5119817
Fax Number _____
Quote Date _____ 27-Aug-26
Quote Time _____ 04:37:03 PM

FINANCE PROPOSAL

This is Caterpillar Financial Services Corporation's confirmation of the following finance proposal. This is a proposal only and is subject to credit approval, execution of documentation, and execution and approval of the application survey.

Finance Type _____ Governmental Lease
Number of Payments _____ 2 Annual
Payments _____ in Arrears
Quoted By _____ Rachel Bijold H200
Report Created By _____ Rachel Bijold H200

	<u>Model</u>	<u>Ann. Hours</u>	<u>Qty</u>	<u>Sale Price</u>	<u>Amount Financed</u>	<u>Payment</u>	<u>Balloon</u>	<u>Fixed Rate</u>
New	420-07	500	1	172,387.87	172,887.87	See Amort. Schedule	101.00	4.990%

Special Conditions:
420-07

Serial Number - H8T06615, Model Year - 2025, Standard Environment;
Major Attachments-4x4, Air Conditioning, Backhoe Bucket, Cab, E-Stick Extendable, Tires; Blades/Buckets/Rippers-Thumb Hydraulic, Autoshift Transmission;
Manual Configuration and Work Tools:

Payment Structure - Asset
2 Annual payment(s) 92,917.49
1 Stub payment(s) 101.00

	<u>Model</u>	<u>Physical Damage Insurance</u>	<u>Payment w/Insurance</u>
New	420-07	667.86	Amort. Sch.

The estimate for Physical Damage insurance is provided through Caterpillar Insurance Company and is not an offer to contract for insurance. Physical Damage insurance protects your equipment from losses resulting from collision, overturn, fire, theft, vandalism, flood, earthquake, and more. This is only a brief description of the program. The actual policy will govern.

CONDITIONS

Insurance: The customer must provide evidence of physical damage and liability insurance in an amount and from an insurance carrier satisfactory to CFSC. CFSC must be named on the policies, as loss payee and additional insured, as applicable, and a certificate of insurance, in form and substance acceptable to CFSC, must be provided to CFSC.

Taxes: All taxes are the responsibility of the customer and may or may not be included in the above payment amount.

Equipment: The equipment cannot be delivered until all documents are executed by CFSC. All equipment must reside in the United States at all times.

Approval: This proposal is subject to, among other things, final pricing, credit approval and document approval by CFSC.

The terms and conditions outlined herein are not all-inclusive and are based upon information provided to date. This proposal may be withdrawn or modified by Lessor at anytime. This proposal does not represent an offer or commitment by CFSC to enter into a transaction or to provide financing and does not create any obligation for CFSC. A commitment to enter into the transaction described herein may only be extended by CFSC after this transaction has been approved by all appropriate credit and other authorities within CFSC.

Caterpillar Financial Services Corporation
2120 West End Avenue, Nashville, TN 37203
(615)-341-1000

MEMORANDUM

To: Special Improvements Committee
From: Corey Carskaddon, Utility Supervisor
Date: September 8, 2026
Subject: Consideration of a Fee for Fire Flow Verification Letters

PURPOSE

The purpose of this memorandum is to bring forward an opportunity for the District to consider implementing a fee for fire flow verification letters requested as part of the new development process.

BACKGROUND

The adoption of residential automatic fire sprinkler systems for one- and two-family dwellings and townhouses was approved by the California Building Standards Commission on January 12, 2010, with an effective date of January 1, 2011. As a result, fire flow verification has become a standard requirement associated with the development of new homes.

Currently, the District provides fire flow verification letters at no charge to applicants. While the letters are provided as part of the development process, producing them requires District staff time, field-testing activities, administrative resources, and professional engineering services.

District employees perform the required field testing and provide the measured flow rates for each location. Based on the District's the estimated cost for two employees to perform the field testing while considering district administrative and overhead costs is **\$308.73 per location**. The testing results are then submitted to the District's engineer, Domenichelli and Associates, for review and preparation of the fire flow verification letter.

Domenichelli and Associates charges the District **\$174 per letter** to prepare and certify each fire flow verification letter. The combined direct costs of field testing and engineering services therefore total approximately **\$482.73 per letter**.

REGULATORY AND ENGINEERING CONSIDERATIONS

California Public Utilities Commission (CPUC) General Order 103 requires a two-hour fire flow duration. Providing verification that the required fire flow can be sustained for the applicable duration involves engineering judgment and professional responsibility.

Accordingly, the fire flow verification letter is not simply a documentation of field measurements. The process requires District personnel to conduct the field testing,

engineering personnel to review the results, and the District's engineer to prepare and certify the final letter.

The existing process therefore represents a service with identifiable labor and professional costs to the District. Establishing an applicant fee would provide an opportunity to recover some or all these costs while maintaining a consistent and standardized process for providing fire flow verification.

COMPARISON WITH OTHER AGENCIES

Several neighboring agencies recover the costs associated with fire flow or similar development-related verification services by charging applicants a fee. Examples include:

Agency	Service	Fee
El Dorado Irrigation District	Facility Improvement Letter	\$400
Citrus Heights Water District	Fire Flow Request	\$598
City of Folsom	Fire Flow Service	\$228
Golden State Water Company – Rancho Cordova Service Area	Fire Flow Verification	\$300
Orange Vale Water Co. – Orangevale	Fire Flow Verification	\$450

These examples demonstrate that fees for similar services vary among neighboring agencies, with the listed fees ranging from **\$228 to \$598**.

The District's estimated direct cost of approximately **\$482.73 per fire flow verification letter** is within the range of fees currently charged by several neighboring agencies. This comparison provides a useful benchmark as the District evaluates an appropriate fee structure.

POTENTIAL BENEFITS

Implementing a fee for fire flow verification letters could provide several benefits to the District:

- **Cost recovery:** Recover the District's costs associated with field testing, staff time, administrative processing, and professional engineering services.
- **Appropriate allocation of costs:** Shift the cost of a development-specific service from the District's general resources to the applicants requesting the service.
- **Consistency with neighboring agencies:** Align the District's practices with other agencies that charge applicants for comparable fire flow and development-related services.

- **Recognition of professional services:** Reflect the engineering judgment, review, and certification required to prepare the final verification letter.
- **Standardization:** Establish a consistent process for requesting, performing, reviewing, and issuing fire flow verification letters.
- **Regulatory compliance:** Maintain a process that supports applicable regulatory requirements and the expectations of local fire agencies.

RECOMMENDED NEXT STEPS

Staff recommends that the Board Improvements Committee consider directing staff to submit the implementation of a fee for fire flow verification letters to the and develop a proposed fee structure and standardized process for future consideration by the Board.

As part of this evaluation, staff could review the District's actual costs associated with providing the service, including field-testing labor, engineering review and certification, administrative processing, and applicable overhead. Staff could also further evaluate the fees charged by neighboring agencies to determine an appropriate and defensible fee for the District.

A potential fee structure could be designed to recover the District's costs while remaining reasonable and competitive with comparable services in the region.

CONCLUSION

Fire flow verification has become a routine component of the new residential development process, yet the District currently provides this service without charging the applicant. The District incurs an estimated **\$308.73** in loaded staff costs for field testing and an additional **\$174** for engineering preparation and certification, resulting in approximately **\$482.73 in identified direct costs per letter**.

Given the ongoing staff and professional resources required to provide this service, along with the fees already established by neighboring agencies, there is an opportunity for the District to consider implementing a cost-recovery fee for fire flow verification letters.

I appreciate the Committee's consideration of this opportunity and would welcome the opportunity to discuss this further or assist in developing a proposed fee structure and standardized process.